





Welcome & Opening Remarks!

- Plenary Session
 - -2020: A long and winding road
 - -Where we stand today
 - —Primary issues facing employers
 - -Best practices
 - -Questions and answers
- Breakout Sessions
 - —Speech in the workplace vs. wage and hour issues



New Challenges in the New Year



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Plenary Panelists







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New Challenges in the New Year

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The Difference A Year Makes

February 25, 2020



February 25, 2021



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Snapshot: What We've Worked Through March 10 State of Emergency declared in Michigan March 23 Stay Home, Stay Safe Order entered April 1 Families First Coronavirus Response Act becomes effective Oct. 2 Supreme Court invalidates Executive Orders entered after April 3, 2020 Oct. 14 MIOSHA Issues Emergency Rules to be in effect for six months PA 238 of 2020 becomes effective - mandating certain COVID-related Oct. 22 employee protections Updated Gatherings and Face Masks Order entered by MDHHS Nov. 15 PA 339 of 2020 becomes effective – amending PA 238 of 2020 Dec. 29 New Challenges in the New Year

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Where We Are Today MIOSHA Emergency Rules: Still in effect Leave provisions \underline{may} be applied with eligible tax benefits through Q1 FFCRA: Orders regarding workplace protections **Executive Orders:** MDHHS Orders: Still in effect PA 339 of 2020: Still in effect OSHA Rules: Applicable ADA/FMLA: May Be Applicable PMLA: May Be Applicable

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Primary Issues Employer Face

- Confusion regarding MIOSHA Emergency Rules as compared to MDHHS orders
- "Remote work" who can do it and when?

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- Public policy discharge/FFCRA retaliation claims
- Lack of knowledge regarding Michigan law (PA 339) and workplace protections
- Failure to engage in ADA interactive process



Issued on Oct. 14, 2020 and in effect through April 14, 2021 Available online at: https://www.michigan.gov/documents/leo/Final_MIOSHA_Rules_70_5164_7.pdf FAQs answered at: https://www.michigan.gov/leo/0,5863,7-336-100207_103271---,00.html Incorporates many of the requirements of the invalidated executive orders

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Is our COVID-19 Preparedness and Response Plan compliant? How do we document our exposure analysis and what information should we include? What is our risk if we do not have a COVID-19 Preparedness and Response Plan? Note: MIOSHA has issued several citations pursuant to Emergency Rules Typically, plan violation is coupled with other related violations.

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Are we required to allow our employees to work remotely / can we bring everyone back now? Rule Implicated = Rule 5(8) The employer shall create a policy prohibiting in-person work for employees to the extent that their work activities can feasibly be completed remotely. MIOSHA increased scrutiny of policies to ensure compliance with that rule in November 2020. Publishes cases where failure to have the plan documented has been cited as a violation (in addition with other violations)

Retaliation Claims Trend developing: Employees alleging they have been retaliated against because: They did not come to work when they had COVID symptoms/after close contact with someone who did. They complained about workplace safety policies. They complied with a provision of an executive order or Michigan law. Applicable federal and state law contain anti-retaliation provisions.

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**General concept: employee asked for leave or did take leave that is considered by Emergency Paid Sick Leave Act and/or Emergency Family and Medical Leave Act and was subsequently demoted/laid off/terminated/etc. **Employees pursuing a private action against their employers to seek remedies under the FFCRA same remedies as allowed under FLSA - Lost wages - Liquidated damages - Attorney fees **Individual managers may be sued under FFCRA.

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Procedurement that employees exhaust an administrative remedy before filing a federal lawsuit Often involves "close temporal proximity" given nature of the claim Training and documentation are critical to limit exposure. —FFCRA in-house "expert" —Train your managers! —Document decision-making process/reasoning —Beware "red flags" when taking adverse employment actions.

PA 339 of 2020 - Now What?

- An act to prohibit an employer from taking certain actions against an employee who does not report to work under certain circumstances related to COVID-19
- To prohibit an employee from reporting to work under certain circumstances related to COVID-19
- To prohibit discrimination and retaliation for engaging in certain activities
- To provide remedies



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PA 339 of 2020 - Positive Test

- Employee who tests positive for COVID -19
 - Must not report to work until they are advised by health care provider or public health professional that they have completed their isolation period; OR all of the four following conditions are met:
 - If employee has a fever, 24 hours have passed since fever has stopped without use of fever-reducing medication.
 - Isolation period (per CDC guidelines) has passed.
 - Employee's principal symptoms of COVID-19 have improved.
 - If employee has been advised by a health care provider or public health professional to remain isolated, the employee is no longer subject to such advisement.



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PA 339 of 2020 - Symptomatic

- If employee displays principal symptoms of COVID-19 but has not yet tested positive, that employee shall not report to work until ONE of the following conditions is met:
 - —A negative diagnostic test result has been received.
 - —All of the following apply:
 - Isolation period has passed since the principal symptoms of COVID-19 started
 - \blacksquare Employee's principal symptoms of COVID-19 have improved.
 - If employee had fever, 24 hours have passed since fever subsided without use of fever-reducing medication.



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PA 339 of 2020 - FAQs What is applicable "quarantine period?" How many symptoms does employee need to be experiencing to have protection under this law? What is a "diagnostic test?" What are the exceptions to the "close contact" rule? What if employee drags process out – i.e., waits several days to get tested, continues to complain about symptoms, has multiple cases of "exposure," etc.?

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PA 339 of 2020 — Close Contact With certain exceptions, employees who have close contact with an individual who tests positive for COVID-19 shall not report to work until ONE of the following conditions is met: — Quarantine period has passed since employee last had close contact with individual. — Employee is advised by health care provider or public health professional that they have completed their period of quarantine.

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Don't Forget: ADA & FMLA Implications ■ Americans with Disability Act (ADA) — Obligated to provide reasonable accommodation to qualified individual with disability ■ Most common COVID-related issues — Psychiatric conditions — Autoimmune conditions — Particular susceptibility ■ Inability to comply with COVID-19 policies — Wearing masks — Working from home

ADA FAQs What do we do if employee tells us he cannot come to work because he has a particular vulnerability to COVID-19? What if employee cannot wear mask because of pre-existing medical condition? What if employee reports that she is having trouble working remotely, as our company is requiring, due to major depressive disorder? What if we need to layoff or terminate employee on ADA leave due to impact of COVID-19 on our business?

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Mandatory/Vaccination Incentive Programs December 2020 – EEOC issued guidance: "What You Should Know About COVID-19 and the ADA, the Rehabilitation Act, and Other EEO Laws" Includes section providing information regarding how COVID-19 vaccination interacts with legal requirements of ADA, Title VII, and GINA Key takeaways: Required to engage in interactive process to determine if reasonable accommodations are required for a disability or religious belief Should avoid pre-screening questionnaires

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Potential FMLA Implications Emergency FMLA Expansion Act sunset on Dec. 31, 2020 (employer may choose to extend through Q1 2021) Traditional FMLA analysis applies for other than child/school issue Do not discount COVID as never triggering FMLA protections Do not discount COVID-related mental health concerns as not triggering FMLA protections Important to provide certification paperwork and follow standard FMLA process

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Potential PMLA Implications

- Potentially relevant reasons for eligible employees to take leave:
 - Employee's mental or physical illness, injury or health condition; medical diagnosis, care or treatment of eligible employee's mental or physical illness, injury or health condition; or preventative medical care for eligible employee.
 - Employee's family member's mental or physical illness, injury or health condition; medical diagnosis, care or treatment of eligible employee's family member's mental or physical illness, injury or health condition; or preventative medical care for family member of eligible employee.



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Potential PMLA Implications

- For closure of employee's primary workplace by order of a public official due to public health emergency.
- For employee's need to care for child whose school or place of care has been closed by order of a public official due to public health emergency.
- If it has been determined by health authorities having jurisdiction or by a health care provider that employee's or employee's family member's presence in community would jeopardize health of others because of employee's or family member's exposure to communicable $% \left(x\right) =\left(x\right) +\left(x\right) +$ disease, whether or not employee or family member has actually contracted communicable disease.



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General "State of the Pandemic" FAQs

- What exposure do we have if employee contracts COVID-19 while at work?
- How do we handle employees who seem to be manipulating various rules and regulations?
- How should we address "serial complainers" who now lodge repeated COVID-19 complaints or "concerns?"
- Do you think federal government will pass legislation with additional workplace protections?
- What is triggering MIOSHA investigations?
- How often should we update our COVID-19 policies?

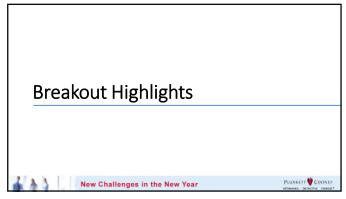


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Breakout Rooms Breakout 1: Free Speech in the Workplace Breakout 2: Wage & Hour Issues Breakouts – 45 minutes













Thank You For Attending!	
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Great	
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